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Examination Details:

Paper Title:	June 2026 Series R2 (Road Haulage) Case Study
Paper No:	RCS0626S
Date of Examination:	05/06/2026 13:00 - 15:15

Time allowed: 2 hours 15 minutes

You must have:

- This case study
- A question/answer booklet

You may use:

- A calculator
- A dictionary
- Any permitted written materials

Instructions

- Answers to be written in pen/ink only
- Use the case study information to answer all the questions.
- Write your answer to each question in the space provided in the question/answer booklet. If you need extra space, use the lined page(s) at the end of the question/answer booklet. The question numbers must be clearly shown.
- Additional paper may be used if required but you must clearly show your name, date of birth and question number(s).
- Answer all the questions.

Information

- The total mark for this paper is 60.
- The marks for each question are shown in brackets () in the question/answer booklet.
- This document has 3 pages.
- Assessment material has been prepared in line with legislation current at the time of production. Any subsequent changes to legislation have not been taken into account, however, responses that refer to amended legislation will be credited.

Background

John and Jan Johnson are married to each other. They have been informed today that they will both be made redundant from Walvingham Haulage Ltd (WH). They will start their notice periods immediately and they are not required to attend the company's premises again.

John holds Category CE driving entitlement and worked for WH as a driver. Jan worked in WH's transport office. She holds a road haulage Certificate of Professional Competence.

John and Jan intend to start up their own transport business, as soon as possible. They will call the business JJJ Transport (JJJ) and they have some opportunities for work, detailed below. They have not yet decided whether to operate the business as a partnership or to form a limited company.

Redundancy packages

Walvingham Haulage Ltd will pay the statutory minimum redundancy amounts to John and Jan. John is 45 years of age. He started working for the company in April 2000 and his current weekly wage is £715. Jan is 40 years of age. She started working for the company in December 2015 and her current weekly wage is £550.

Both John and Jan will also be paid for their minimum statutory notice periods at the rate of their current weekly wages.

Finances

John and Jan have enough money in the bank to cover any tax and National Insurance that may be deducted from the redundancy and notice packages from WL. They will have to budget for the cash needed to set up their business, apply for an operator licence and be prepared to start working.

JJJ Transport

John and Jan intend to apply for an operator licence, to authorise one vehicle, as soon as possible, so that they can take up an offer of regular work. The cost of applying for the licence will be £297, plus £40 if they decide to apply for an interim direction. A local newspaper advertisement will cost £100.

John and Jan have made provisional arrangements for the following:

- JJJ Transport will acquire one 18,000 kg GVW curtain-sided lorry, fitted with a sleeper cab. A leasing company has quoted a rental of £1,000 per month for the lorry and will require a deposit of four months' rental (which includes the first month's charge) once JJJ Transport is granted an operator licence
- A local garage has offered to contract with JJJ Transport to maintain the lorry. It has quoted £350 to complete a first-use inspection once the vehicle has been delivered
- Antogar Trading Ltd (ATL) has offered to provide space to park one rigid lorry and for a portable cabin (to be used as Jan's office) at their premises in Walvingham, as follows:
 - The rent for the space will be £15,000 per year and ATL will require an up-front payment of four months' rent (which includes the first month)
 - Additional setup costs will be £2,500 for connecting an electricity supply and £100 to connect to the internet
- Jan intends to buy a portable cabin and has been quoted £5,000 for a suitable cabin
- A fuel card supplier has offered a payment card to allow John to get preferential rates for diesel. The supplier requires £1,040 to set up an account, including a deposit
- ATL has also offered regular work for JJJ Transport, as detailed below

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- Jan is confident that JJJ Transport will be able to find local work for their vehicle on Fridays, when there is no work to be completed for ATL
- John and Jan have decided to adopt the following policies for their new business:
 - John will work as the only driver in the business and Jan will manage operations and sales from the office at ATL's premises
 - JJJ Transport will not operate outside the UK
 - John will complete a vehicle walkaround check at the start of every day, allowing 15 minutes for this activity
 - John will take all breaks as late as possible and for the shortest possible time
 - Neither John nor Jan will work on Saturdays or Sundays

Deliveries for Antogar Trading Ltd

ATL's operations manager proposes a contract for JJJ Transport to complete deliveries for the company, to start in eight weeks' time. ATL proposes to pay JJJ Transport 30 days in arrears. The operations manager requires Jan to prepare a draft schedule for an outward journey and has provided the following details and requirements:

Every Monday and Wednesday

- John is to go to ATL's transport office at 07.15 hrs, having already prepared his vehicle for the day's work. The briefing and paperwork review for each journey will take 15 minutes
- Schedules must allow one hour for John to check the goods and assist with loading the vehicle at ATL's premises
- The first delivery and collection is at ATL's warehouse in Preston. The warehouse is 175 km from Walvingham and their experience suggests an average speed of 70 kph
- John must assist with partially unloading the vehicle, with goods destined for Preston. Schedules must allow 30 minutes for this activity
- When unloading is complete, John must assist with further loading of goods in Preston. Schedules must allow 30 minutes for this activity
- The second delivery is to ATL's warehouse in Glasgow. The Glasgow warehouse is 300 km from Preston and their experience suggests an average speed of 75 kph
- John must assist with partially unloading the vehicle in Glasgow. Schedules must allow 30 minutes for this activity

Every Tuesday and Thursday

- John must assist with loading the vehicle at ATL's Glasgow warehouse and return to Walvingham via Preston. Goods will be unloaded and loaded in Preston and unloaded in Walvingham, as described for the outward journey

Health and safety

Jan is aware of their responsibilities to ensure the health and safety of herself, John and anybody who might be affected by JJJ Transport's operations. She intends to prepare appropriate risk assessments, to cover all of their intended activities.